## EURANDOM

## Queueing Network Analysis of Compact Picking Systems

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## Outline

- Introduction.
- Modeling.
- Performance evaluation.
- Numerical experiments.
- Conclusion.
- Distribution centers (DCs) receive and warehouse items, pick and send items according to orders.
- Analytical approach is important (efficient, what-if scenarios etc.).
- Extensive research in sub-systems, especially AS/RS. Very few analytical approaches take into account the interplay of other systems in the DC.
- Queueing network models.


## Compact Picking System



- Product/Order totes.
- "Products-to-man" by AS/RS (cranes).
- Picking station product tote pipeline.


## The Queueing Network Model



- Crane as greedy bulk servers (b).
- Ignoring storing activities (effective processing times).
- Customers.
- Pipeline capacities $c$.
- Routing.

Complicating features

- Multi-class closed network.
- No product-form solution.


## Mean Value Analysis

Population vector $\underline{c}=\left(c_{1}, c_{2}, \ldots, c_{n}\right) ; m$ cranes; Service rates: $\gamma, \mu$ and $\lambda$.

- Waiting times (Arrival Theorem)

$$
\begin{aligned}
W_{i, T R}(\underline{c}) & =1 / \gamma \\
W_{i, P K}(\underline{c}) & =\left(L_{i, P K}\left(\underline{c}-\underline{e}_{i}\right)+1\right) / \mu \\
W_{i, C R}(\underline{c}) & =\left(L_{C R}\left(\underline{c}-\underline{e}_{i}\right)+1\right) /(b \lambda) \quad \text { or } \\
& =\left(L_{C R}\left(\underline{c}-\underline{e}_{i}\right)+b\right) /(b \lambda)
\end{aligned}
$$

- Throughput (Little's law)

$$
T H_{i}(\underline{c})=\frac{c_{i}}{W_{i, T R}(\underline{c})+W_{i, P K}(\underline{c})+W_{i, C R}(\underline{c})}
$$

- Queue lengths (Little’s law)

$$
\begin{aligned}
L_{i, P K}(\underline{c}) & =T H_{i}(\underline{c}) W_{i, P K}(\underline{c}) \\
L_{i, C R}(\underline{c}) & =\frac{1}{m} T H_{i}(\underline{c}) W_{i, C R}(\underline{c}) \\
L_{C R}(\underline{c}) & =\sum_{i} L_{i, C R}(\underline{c})
\end{aligned}
$$

## Results Mean Value Analysis

Mean pick time X sec
Mean transportation time XX sec
Mean retrieval time XX sec ${ }^{a}$
5 cranes
$n$ picking stations

Throughput (totes per sec)

| $b$ | $n$ | $C$ | Simul | Approx | Approx | Error (\%) | Error (\%) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 4 | 1 | 5 | 0,0613 | 0,0913 | 0,0662 | 48,94 | 7,99 |
|  |  | 10 | 0,1008 | 0,1227 | 0,1084 | 21,74 | 7,55 |
|  |  | 15 | 0,1195 | 0,1250 | 0,1231 | 4,63 | 3,04 |
|  | 3 | 5 | 0,1621 | 0,2612 | 0,1817 | 61,10 | 12,07 |
|  |  | 10 | 0,2710 | 0,3600 | 0,2898 | 32,84 | 6,93 |
|  |  | 15 | 0,3356 | 0,3744 | 0,3466 | 11.56 | 3,27 |

${ }^{\text {a data }}$ censored due to company's policy

## Aggregation Method: General Idea



The idea is to sequentially aggregate two nodes into a composite node with "properly" defined queue-dependent service rates; the service rate for queue size $k$ is determined as the weighted average of the throughputs of the two nodes, given that there are $k$ customers in the two nodes.

$$
\begin{array}{llllll}
\hline K<\Delta & \Delta \ggg & - & + \\
\hline
\end{array}
$$

## Class Aggregation

$$
K<\Delta \Delta \ggg \mid-\cdots+
$$

(a.1) Compute the weight function

$$
\begin{aligned}
& w_{k}^{(1)}(i)=\operatorname{Prob}\left\{\begin{array}{l}
i \\
\text { in PK1 } \\
\\
\mid k \text { in PK1 and PK2 }\}, \\
i=\max \left(0, k-c_{2}\right) \cdots \min \left(k, c_{1}\right)
\end{array}\right. \\
& .
\end{aligned}
$$

(a.2) Compute the service rates of CP1 by

$$
\mu_{k}^{\mathrm{CP} 1}=\sum_{i=\max \left(0, k-c_{2}\right)}^{\min \left(c_{1}, k\right)} w_{k}^{(1)}(i)\left(\mu_{i}^{\mathrm{PK} 1}+\mu_{k-i}^{\mathrm{PK} 2}\right)
$$

## Weight Function

## Based on:

- Assume the PF property holds well approximately;
- In a PF network, the cond. prob. do not depend on specifics of the rest, e.g. $\operatorname{Prob}\{i, j \mid i+j=k\} \sim \frac{1}{\mu^{i}} \frac{1}{\mu^{j}} \frac{1}{\left(c_{1}-i\right)!} \frac{1}{\left(c_{2}-j\right)!}$,
we can approximate the weights using only the parameters of the two nodes in aggregation.


## Aggregate Sequentially

$$
K<\Delta \Delta\rangle \gg \mid-N+
$$

(b) Aggregate CP1 and PK3 as CP2. Compute $w_{k}^{(2)}(i)$ and $\mu_{k}^{\text {CP2 }}$ similarly to the previous step, i.e., substitute PK1, PK2, $c_{1}$ and $c_{2}$ by CP1, PK3, $c_{1}+c_{2}$ and $c_{3}$, respectively.

## Single-Class Network

- $\mu_{k}^{\mathrm{CP} 3}=\sum_{i=0}^{k} w_{k}^{(3)}(i) \mu_{i}^{\mathrm{CP} 2}$.
- $\operatorname{Prob}\{i, j \mid i+j=k\} \sim \frac{1}{j!\gamma^{j}} \prod_{l=1}^{i} \frac{1}{\mu_{l}^{\mathrm{CP} 2}}$.


TU/e

## Bulk Server: Aggregation

(d.1) Compute

$$
\begin{array}{rlrl}
\text { For } k=1 \cdots\left(c_{1}+c_{2}+c_{3}\right) \quad w_{k}^{(4)}(i, j)= & \operatorname{Prob}\{i \text { in CP3, } j \text { in service in CR1 } \\
& & \mid k \text { in CP3 and CR1 }\}, \\
& i=0 \cdots(k-1), j=1 \cdots(k-i) \wedge b, \\
= & & i=k, j=0 .
\end{array}
$$

(d.2) Compute the service rates of CP4 by

$$
\mu_{k}^{\mathrm{CP} 4}=(1-p) \sum_{i, j} w_{k}^{(4)}(i, j) \mu_{i}^{\mathrm{CP} 3}
$$

$K<\| \Delta \gg \square \rightarrow+$ where $p$ is the routing probability to CR1.
(e) Compute $w_{|c|}^{(5)}(i, j)$, which gives marginal distribution for CR2.

## Bulk Server: Weight Function

Finite MC with states $(i, j)$ where

- $i$ number at CR1, $i=0,1, \ldots, k$
- $j$ number in batch, $j=0,1,2, \ldots, b$
and transition rates:
- $(i, j) \rightarrow(i-j, \min (i-j, b)): \mu^{\mathrm{CR} 1}$
- $(i, j) \rightarrow(i+1, j): p \mu_{k-i}^{\mathrm{CP}}$
(Details on the boundary are omitted.)

In the end of the aggregation phase, we may reverse the "aggregation path" and compute the performance of each node in the original network.

## Numerical Experiments: Design

## Design of Experiments

- Fixed configuration: Transportation time 1.
- Variables:

| Variable | Short Description | Domain |
| :---: | :---: | :---: |
| $n$ | Number of pick stations. | \{1, 3, 5\} |
| $m$ | Number of cranes. | $\{1,3,5\}$ |
| $b$ | Batch size. | $\{1,2,4,8\}$ |
| $\mu^{\text {PK }}$ | Service rate of PK. | $\{1 / 2,1,2\}$ |
| $r^{\text {PB }}$ | Ratio between population and batch size. | $\{1,2,4\}$ |
| $r^{\mathrm{MU}}$ | Ratio between service rates of PK and CR. | $\{1 / 4,1 / 2,1,2,4\}$ |
| $\delta^{\text {PK }}$ | Mode of perturbation for PK. | $\{\odot \bigcirc, \bigcirc+,+\odot,++,+-\}$ |
| $\delta^{\text {CR }}$ | Mode of perturbation for CR. | $\{\odot \bigcirc, \bigcirc+,+\odot,++,+-\}$ |

- Response: Throughput ( $\theta$ ), utilization ( $\rho$ ), and average number in node (L).
- In total 20790 distinct cases.


## Numerical Experiments: Results

All numbers $(F \pm \mathrm{E} N)$ are percentage. An entry of $\Delta(\alpha \%)=q$ is interpreted as: $\alpha \%$ of the observed relative errors are smaller than $q \%$.

| Slice | Value | $\theta$ |  |  | $\rho$ |  |  | $L$ |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\epsilon$ | $\Delta(2.5 \%)$ | $\Delta(97.5 \%)$ | $\epsilon$ | $\Delta(2.5 \%)$ | $\Delta(97.5 \%)$ | $\epsilon$ | $\Delta(2.5 \%)$ | $\Delta(97.5 \%)$ |
| $b$ | $>1$ | $3.72 \mathrm{E}-1$ | $-1.10 \mathrm{E}+0$ | $1.69 \mathrm{E}+0$ | $4.60 \mathrm{E}-1$ | $-1.31 \mathrm{E}+0$ | $2.41 \mathrm{E}+0$ | $1.05 \mathrm{E}+0$ | $-3.41 \mathrm{E}+0$ | $5.36 \mathrm{E}+0$ |
| $b$ | 1 | $6.69 \mathrm{E}-2$ | $-2.09 \mathrm{E}-1$ | $1.82 \mathrm{E}-1$ | $9.03 \mathrm{E}-2$ | $-2.55 \mathrm{E}-1$ | $2.45 \mathrm{E}-1$ | $1.31 \mathrm{E}-1$ | $-4.51 \mathrm{E}-1$ | $3.91 \mathrm{E}-1$ |
|  | 2 | $2.09 \mathrm{E}-1$ | $-3.99 \mathrm{E}-1$ | $9.34 \mathrm{E}-1$ | $2.66 \mathrm{E}-1$ | $-4.57 \mathrm{E}-1$ | $1.21 \mathrm{E}+0$ | $3.92 \mathrm{E}-1$ | $-9.72 \mathrm{E}-1$ | $1.66 \mathrm{E}+0$ |
|  | 4 | $3.56 \mathrm{E}-1$ | $-1.15 \mathrm{E}+0$ | $1.58 \mathrm{E}+0$ | $4.67 \mathrm{E}-1$ | $-1.33 \mathrm{E}+0$ | $2.31 \mathrm{E}+0$ | $8.88 \mathrm{E}-1$ | $-2.43 \mathrm{E}+0$ | $4.39 \mathrm{E}+0$ |
|  | 8 | $5.51 \mathrm{E}-1$ | $-2.27 \mathrm{E}+0$ | $2.58 \mathrm{E}+0$ | $6.46 \mathrm{E}-1$ | $-2.54 \mathrm{E}+0$ | $3.46 \mathrm{E}+0$ | $1.87 \mathrm{E}+0$ | $-7.51 \mathrm{E}+0$ | $9.76 \mathrm{E}+0$ |
| Node | TR | $1.91 \mathrm{E}-1$ | $-3.85 \mathrm{E}-1$ | $9.81 \mathrm{E}-1$ | $\emptyset$ | $\emptyset$ | $\emptyset$ | $1.96 \mathrm{E}-1$ | $-3.85 \mathrm{E}-1$ | $9.91 \mathrm{E}-1$ |
|  | PK | $5.70 \mathrm{E}-1$ | $-2.23 \mathrm{E}+0$ | $2.53 \mathrm{E}+0$ | $5.67 \mathrm{E}-1$ | $-2.23 \mathrm{E}+0$ | $2.54 \mathrm{E}+0$ | $1.83 \mathrm{E}+0$ | $-6.44 \mathrm{E}+0$ | $9.04 \mathrm{E}+0$ |
|  | CR | $2.22 \mathrm{E}-1$ | $-4.28 \mathrm{E}-1$ | $1.03 \mathrm{E}+0$ | $3.52 \mathrm{E}-1$ | $-3.58 \mathrm{E}-1$ | $2.22 \mathrm{E}+0$ | $5.03 \mathrm{E}-1$ | $-1.72 \mathrm{E}+0$ | $1.49 \mathrm{E}+0$ |

## Exact Cases: $b=1$



The approximation is exact. The actual coverage of the simulation $99 \%$ confidence interval are $99.53 \%, 98.34 \%$ and $98.60 \%$ for $\theta, \rho$ and $L$ respectively. Points are colored by the inferred relative error of sojourn time $\Delta^{W}=$ $\left(1+\Delta^{L}\right) /\left(1+\Delta^{\theta}\right)-1$, using Little's law.

## Inexact Cases: $b>1$



## General Observations

- Overall the approximation works extremely well;
- For PK nodes, the accuracy becomes (slightly) less when the cranes act as bottle necks (could be fixed by MVA or open network model).


## Conclusion

- Model compact picking systems as closed queueing network.
- Efficient and accurate method.
- Generalization.

